

Appendix 3 Management of Financial Risk

1.1 Performance against the latest approved revenue budget as measured by forecast under/overspend

Service Area	Approved Budget	Service Forecast	(Under) /Overspend	% Change from Budget	Represented by:			
					Investment Funds	Impact on Earmarked Reserves	Covid Impact	Remaining Service Variance
	£m	£m	£m	%	£m	£m	£m	£m
Children & Families	83.246	83.098	(0.148)	(0.18%)	0.329	(0.144)	0.309	(0.642)

1.2 Performance against the approved savings target as measured by forecast under/overachievement

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	107	0	0	107	Not achieved/ identified
Maximise income and contributions to care packages - Efficient collection of health contributions to children in care placements and income from safeguarding training.	300	150	250	50	Education Safeguarding training income not achieved
New ways of working - Reductions in staff travel, room hire, client travel and expenses from new ways of working post-Covid.	56	0	0	56	Current forecasts predict an overspend in this area of £0.090m.

Rightsize Children's and Families budgets - Remove contingency budget for Early Help and replace boarding school budget with existing budget in Children's Services.	10	10	10	0	Reduction in budget applied with forecast balanced.
Adoption - Education contribution to the Authority's share of the Adoption Central England costs.	48	48	48	0	Reduction in budget applied with forecast balanced.
Total	521	208	308	213	

1.3 Performance against the approved capital programme as measured by forecast delays in delivery

Service	Approved 2022-23 Capital Programme £'000	New Projects in Year £'000	Net Over / Under Spend £'000	Total Capital Prog. £'000	Budget Reprofile £'000	Delays £'000	Forecast In Year Capital Spend £'000	% of Delays
Children & Families	1,720	192	0	1,912	0	0	1,912	0.0%